

Co-funded by the Horizon 2020 programme of the European Union







#### Sustainable Energy Webinar Odyssee-Mure webinar series on Energy Efficiency organised by Leonardo Energy 25 January 2017

### Energy Efficiency Networks in Industry

Barbara Schlomann and Wolfgang Eichhammer Fraunhofer Institute for Systems and Innovation Research ISI, Karlsruhe, Germany



## Table of Contents

- The EU project ODYSSEE-MURE
- The concept of Energy Efficiency Networks (EENs)
- How EENs address barriers to energy efficiency
- Case Study for Germany: Learning Networks for Energy Efficiency (LEEN)
- Success factors of Energy Efficiency Networks
- Conclusions and Outlook



## THE EU PROJECT ODYSSEE-MURE





#### **ODYSSEE - MURE**

- The webinar is organized within the framework of the ODYSSEE-MURE project
- A summary of the contents is published in a policy brief at http://www.odyssee-mure.eu/publications/policy-brief/
- The project is supported by the Horizon 2020 programme of the European Commission and coordinated by ADEME
- The present project covers 31 countries (all EU MS, Norway, Serbia) and Switzerland)
- The heart of the project are two databases:

**ODYSSEE**: energy efficiency and  $CO_2$  indicators (about 180 indicators) based on energy consumption data by sector and end-use and their drivers (about 600 main data series)  $\rightarrow$  managed by Enerdata

**MURE**: structured description of past, present and planned energy efficiency policies in the EU and all partner countries  $\rightarrow$  managed by Fraunhofer ISI and ISINNOVA

All information available on the website: www.odyssee-mure.eu



# THE CONCEPT OF ENERGY EFFICIENCY NETWORKS (EEN)



# The link between energy efficiency (EE) potentials, barriers and policies

#### **Cost-effective EE Potentials in industry**

- Economic Potential: cost-effective from a social perspective
- Profitable Potential: cost-effective from an individual perspective
- → Technologies behind these cost-effective potentials: fans, pump systems, cooling devices, compressed air systems, system optimisation, CHP

#### Barriers to EE in industry

- Information and knowledge gaps on EE potentials and financial support
- Fear of negative impact on product quality
- Uncertain economic and legal framework conditions
- Lack of capital
- Low priority / High transaction costs for EE investment

#### **EE Policies for industry**

- Co-operative measures
- Financial
- Fiscal/Tariffs
- Information/Education/Training
- Legislative measures
- New market-based instruments

All main EE policies for industry in the EU, all MS and CH, NO, RS are described in MURE

#### Energy Efficiency Networks (EENs)



## International spread of the concept of EENs



#### **Characteristics of Energy Efficiency Networks (EENs)**

- Uniform goal: increase energy efficiency in a company
- Some common characteristics:
  - Exchange of energy efficiency experiences in moderated meetings
  - ✓ Consultations with energy efficiency experts
- But: different forms with regard to institutional structure, geographical scope, number/size of companies and services offered



# HOW ENERGY EFFICIENCY NETWORKS ADDRESS BARRIERS TO ENERGY EFFICIENCY



#### Barriers to EE in companies 🛑 How EENs remove barriers

- Information and knowledge gaps on EE potentials and financial support
- Fear of negative impact on product quality
- Uncertain economic and legal framework conditions
- Lack of capital
- Low priority of EE investment
- High transaction costs for EE investment

- Raising awareness of costeffective saving potentials
- Regular meetings → capacity building in companies
- Increasing transparency about energy use → implementation of energy management systems or other monitoring tools
- Providing information about private and public financing of energy efficiency investments
- Making energy efficiency a higher investment priority



# CASE STUDY FOR GERMANY: LEARNING NETWORKS FOR ENERGY EFFICIENCY (LEEN)



#### History of EENs in Germany





## Learning Energy Efficiency Networks – The LEEN Principles

- 10-15 participating companies:
  - ✓ Energy cost > 500.000 €/a
  - Willingness for an active exchange of information in regular meetings and to save energy
  - Support by the Company Management
- LEEN standard obligatory (compliant to ISO 50001)



#### LEEN – The concept

initiation (Phase 0)		energy review (Phase 1)		network operation (Phase 2)			
presentation of the LEEN-Concept compilation of the network network agreement	official start of network	identification of profitable energy savings site inspection initial savings report	target agreement	site inspections lectures on an efficiency topic presentation of realized measures general exchange of experiences monitoring of results	network completion		
communication on network activities							



### Scope of the LEEN Pilot Project

- 30 Networks in Germany
- Energy costs of ~1 bn. €/a
- Energy consupmption >15 TWh/a
- CO2-emissions> 5 Mio. t/a

#### Sectoral Coverage

- 74% Industry,
- 5% Health, 3% Utilities, 3% Trade

54% of the network companies have energy costs between 500.000 und 4 Mio. € p.a.





#### Sectoral coverage of the LEEN Pilot Project



# Energy efficiency measures implemented in the LEEN Pilot Project



# Example: Cost saving potentials found in network companies

	Type of auxiliary equipment	EE potential	Internal rate of return
11 MW	Air compressor station	30 %	20%
25 MW	Heat and steam generation	35 %	25 %
4 MW	Waste heat recovery to preheat glass raw materials and cullets	40 %	18 %
90 <u>kW</u>	Water circulation pumps	25-35 %	20%
75 <u>kW</u>	Lighting of a storage hall and a production hall	20-30 %	15 %
100 <u>kW</u>	Air compressor station (Valves und regulation by the staff)	25 %	20%
1 MW	Waste heat use of plastics production machines	40 %	18%



#### Savings achieved in the LEEN Pilot Project



#### Range of investments in the LEEN Pilot Project





## The LEEN Pilot Project: Annual energy savings per network





## Overall success of the LEEN Pilot Project: Facts and Figures

- 180.000 Euro reduction in energy cost per company
- CO2-reduction:2.4 % per year
- EE increase:2.1 % per year
- 10 new economic EE measures per company
- 30 % internal rate of return of the implemented EE measures



Very high implementation of advice gathered within the network activities



Majority sees high or very high benefit in their network activities





### Other types of EENs in Germany

- 500 Energy Efficiency Networks Initiative of the German government shows a greater spread in the size of the participating companies and in the number of companies in a network compared to the LEEN networks.
- Mari:e: Networks for small and medium-sized companies with energy costs between €30,000 and €500,000 per year with a less demanding energy management system.
- Branch-specific networks in industries or company groups that do not compete in terms of energy costs (e.g. hotels and restaurants).
- Corporation-internal networks where several production sites of one corporation work together in one network.
- Municipal Energy Efficiency Networks for cities with up to 200,000 inhabitants or networks for the corresponding counties/districts.

https://www.energie-effizienz-netzwerke.de/



## SUCCESS FACTORS OF ENERGY EFFICIENCY NETWORKS



#### **General success factors for EENs**

- Network structure that provides all the services required to remove the different economic and non-economic barriers.
- Provision of tools and standardised guidelines to lower implementation and transaction costs and ensure a high quality of energy savings (e.g. the LEEN standard).
- Specification of a clear time frame for the network.
- Providing training for those operating the network (managers, moderators, consultants) and for the staff in the participating companies.
- Developing a sustainable business model for EENs that reduces dependency on government support.



## **CONCLUSIONS AND OUTLOOK**



#### **Conclusions and Outlook**

- The concept of EENs was successful in improving energy efficiency in companies → new network initiatives can build on the success factors derived from previous EENs
- The concept convinced the German government to establish 500 new EENs and many other countries inside and outside Europe to rely on this EE instrument
- EENs not only contribute to reducing energy consumption and energy costs, but also to other benefits of energy efficiency, e.g.:
  - ✓ climate protection
  - ✓ the development of a market for energy services
  - reducing the burden on the energy infrastructure and the dependence on energy imports
- Worldwide dissemination of the concept of EENs including some basic requirements to ensure the success of the instrument is a conceivable and desirable goal for the near future



### More information

For more information on the products of the ODYSSEE-MURE project see <u>http://www.odyssee-mure.eu/</u>

For more information on the LEEN networks in Germany see <u>http://leen.de/en/</u> <u>https://www.energie-effizienz-netzwerke.de/</u> (only in German)

For more details on Energy Efficiency Networks in other countries see International Partnership for Energy Efficiency Cooperation (IPEEC), Energy Efficiency Networks – An effective policy to stimulate energy efficiency, OECD/IPEEC, 2016.

https://ipeec.org/upload/publication\_related\_language/pdf/155.pdf

More references are also given in the policy brief accompanying this webinar: <u>http://www.odyssee-mure.eu/publications/policy-brief/networks-energy-efficiency.html</u>



# Thank you for your attention **Questions?**

**ODYSSEE-MURE website:** <u>www.odyssee-mure.eu</u>

- **ODYSSEE and MURE database**
- **ODYSSEE and MURE facilities** •
- Several publication on energy efficiency trends and policies: •
  - Policy briefs
  - Sectoral profiles
  - Brochures on indicator and policy analysis
  - Country profiles
  - National reports by country

#### Contact

Barbara Schlomann and Wolfgang Eichhammer

Fraunhofer Institute for Systems and Innovation Research ISI

barbara.schlomann@isi.fraunhofer.de

wolfgang.eichhammer@isi.fraunhofer.de

